

Congress on smart cooperation

Cities and regions cooperating across borders: an opportunity to overcome crisis

Workshop 6 : Tools of cooperation

25 June 2012

Olivier Denert

Secretary General of the Mission Opérationnelle
Transfrontalière

Definition of the main concept

Tools of cooperation:

Informal tools (e.g.: network, working group),

Technical tools (e.g.: geographic information system (GIS) for common territorial mapping, statistics) or

Institutional tools (e.g. European Grouping of Territorial Cooperation).

Points of discussion

Monitoring territories in order to have a better knowledge of the socio-economic and cultural realities of the cooperation.

Involving civil society in the cooperation governance process: how to promote a permanent dialogue between all the public and private actors concerned by the cooperation project.

From working groups to cross-border public services and political governance form: the impact of the EGTC and others legal tools.

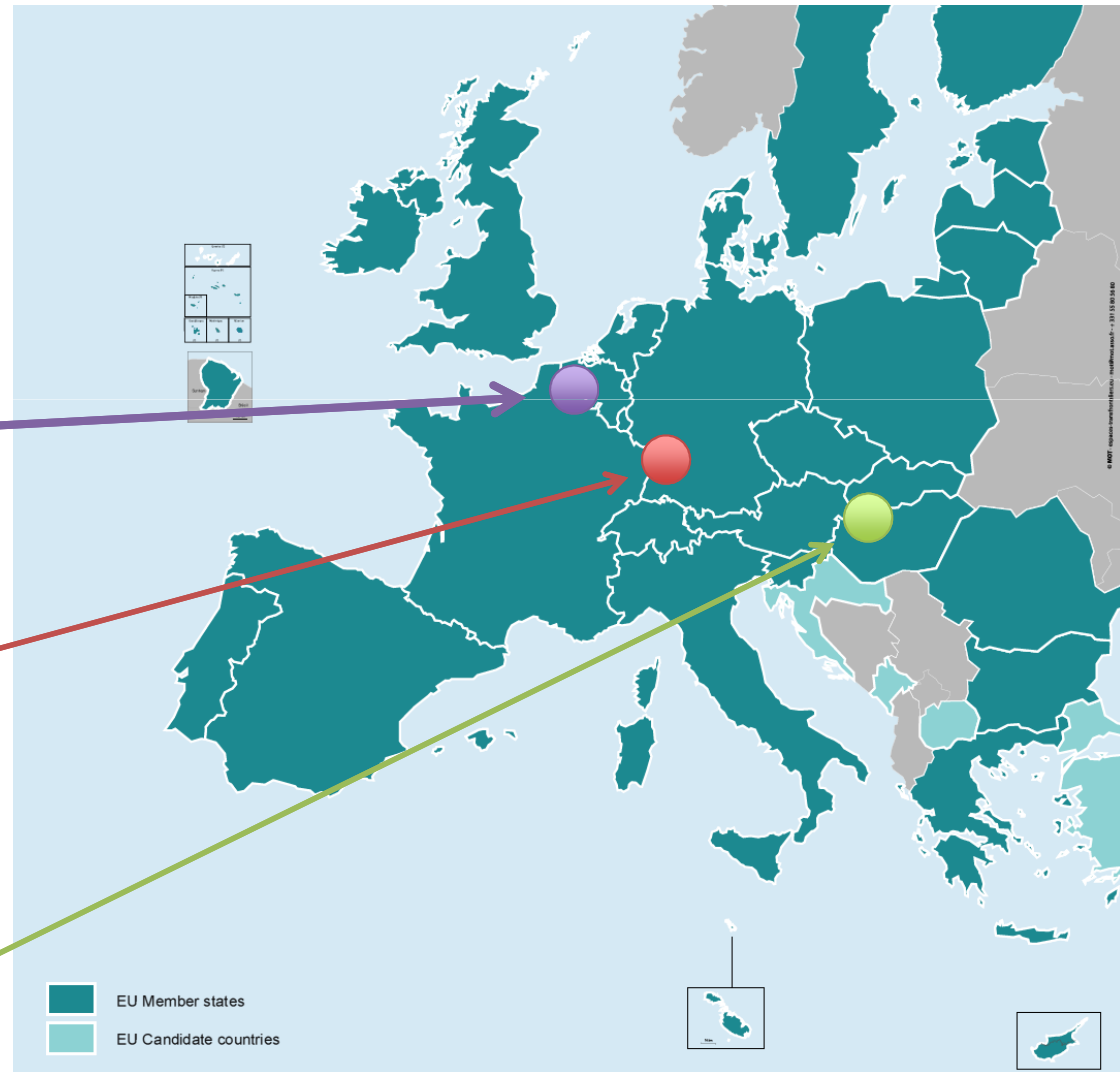
Taking into account the support of these tools through cooperation programs, and the European assistance and facilitation programs.

1st pannel: significant examples

Scarpe-Escaut Regional Natural Park (F)

EGTC Strasbourg-Ortenau (FR/DE)

EGTC Pons Danubii (HU/SK)



Example 1:
EGTC Strasbourg/Ortenau (FR/DE)

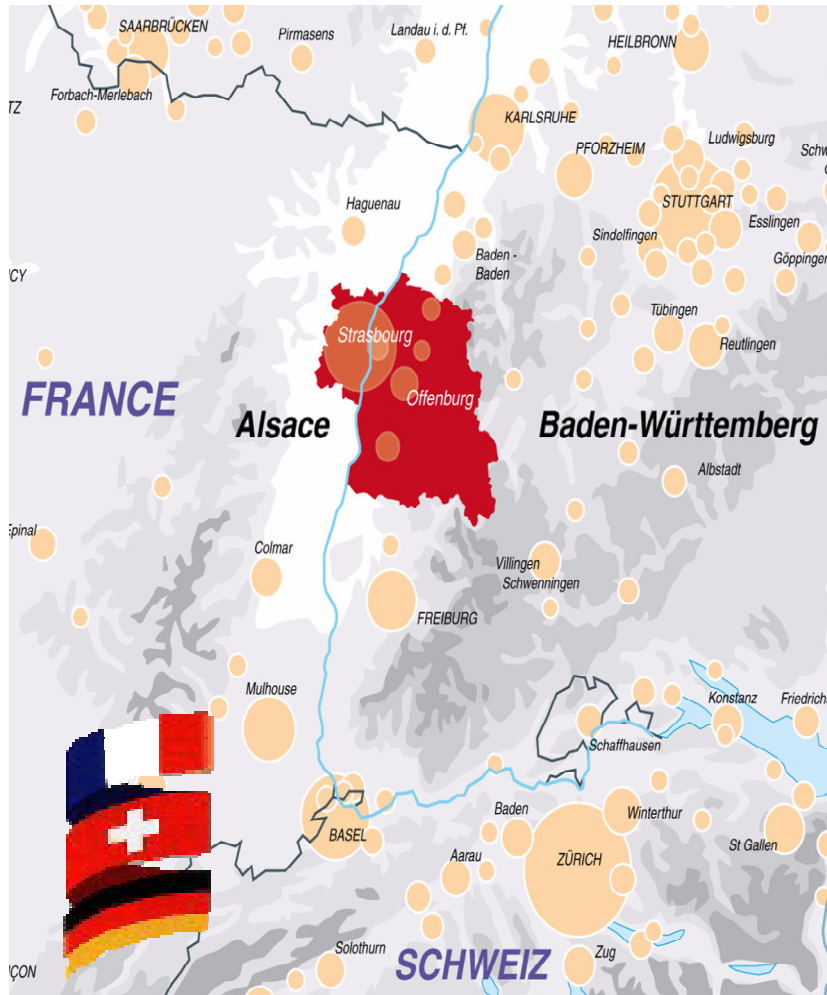
Jean-Baptiste Schiber,

Policy Officer

Directorate of International and European Relations

Strasbourg Urban Community

1. Background of the Eurodistrict Strasbourg-Ortenau



► At the heart of a pilot territory for CBC : Metropolitan Region of the Upper Rhine (F/D/CH)

- Decentralisation of INTERREG programme management
- 1996 : Karlsruhe Treaty on the creation of LGCC (6)

► *Eurodistrict Strasbourg-Ortenau*

- 2003 : Schröder/Chirac Declaration
- 2005 : Constitutive convention
- 2010 : EGTC (French law)

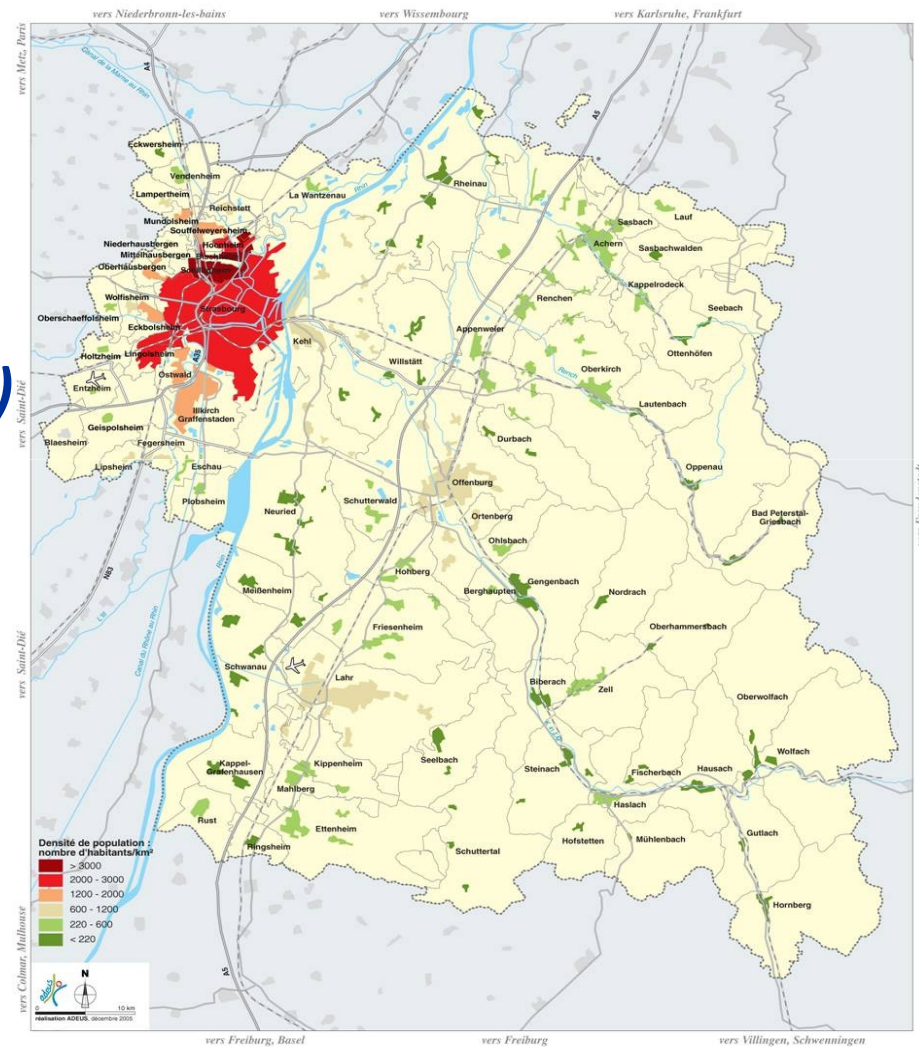
2. Overview of the EGTC

- ▶ **Creation (1.02.2010) :**
Registered seat in Strasbourg (F)
Headquarters in Kehl (D)
- ▶ **Staff : 5 people**
- ▶ **Budget : 850.000 € (French and German side each 425.000 €), corresponding to about 1 €/inhabitant**
- ▶ **Council : 48 members (24 F / 24 D)**
- ▶ **Board : 14 members (7 F / 7 D)**
- ▶ **President / Vice-Pdt : elected for 2 years**



3. A « Rurban » cross-border territory

- ▶ 858.000 inhabitants / 2.100 km²
- ▶ French side (28 communes)
 - *Strasbourg Urban Community*
 - *450.000 inhabitants*
 - *Southern enlargement (SCOTERS)*
- ▶ German side (51 communes)
 - *Ortenaudistrict / 5 major cities*
 - *408.000 inhabitants*
- ▶ Policital, territorial and urban challenges to find the appropriate scale for projects (planification, accessibility, governance)



4. First monitoring guidelines

- ▶ **White Book Strasbourg-Ortenau (2004)** : recommendations for the coordination of public spacing policies
- ▶ **Metropolitan Project (2007)** : concept of the Eurodistrict as « European laboratory » in key sectors : european branding, education and research, culture, energy efficiency
- ▶ Creation of dedicated **Working Groups** + GIS for mapping the CB territory (2007-2012..)



5. Citizenship and participation

► POPULAR EVENTS

- European PicNic / Bicycle Day (May)
- Hiking Day / Marathon (October)
- Solidarity Mile (May)



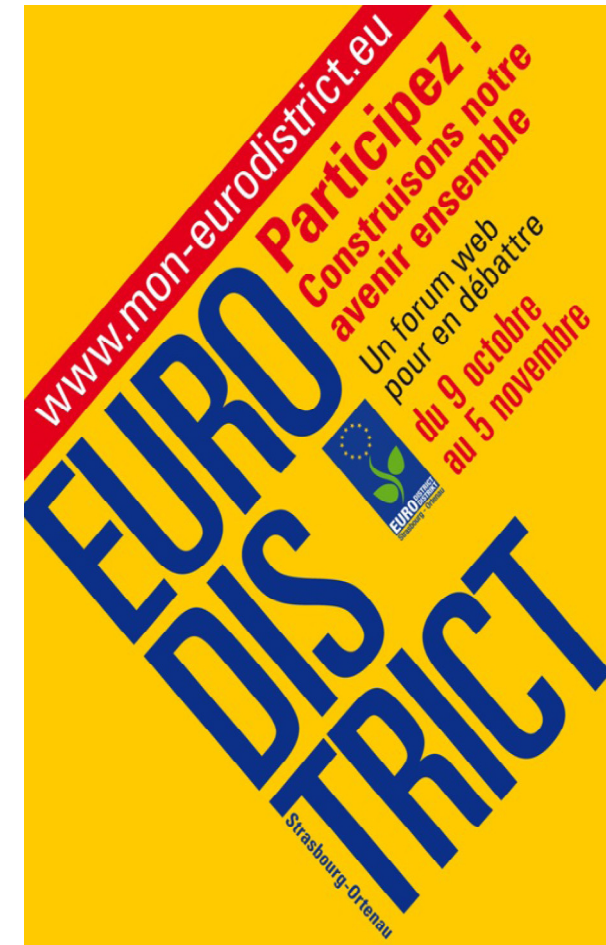
6. Concrete achievements

- ▶ **TWO-BANKS GARDEN (2004)**
 - **Construction of a pedestrian footbridge**



7. Citizenship and participation

- ▶ Beyond CBC, settle a governance structure based on codecion processes
- ▶ Participation of the Strasbourg Urban Community to the URBACT II / EGCT project leded by the MOT
- ▶ *Innovative consultative platform for citizens (2010) pursued by the..*
- ▶ *Launching of a INTERREG People-to-people project leded by the EGTC*
- ▶ *Reflexions about consulting CB comitees and development advisory boards...*

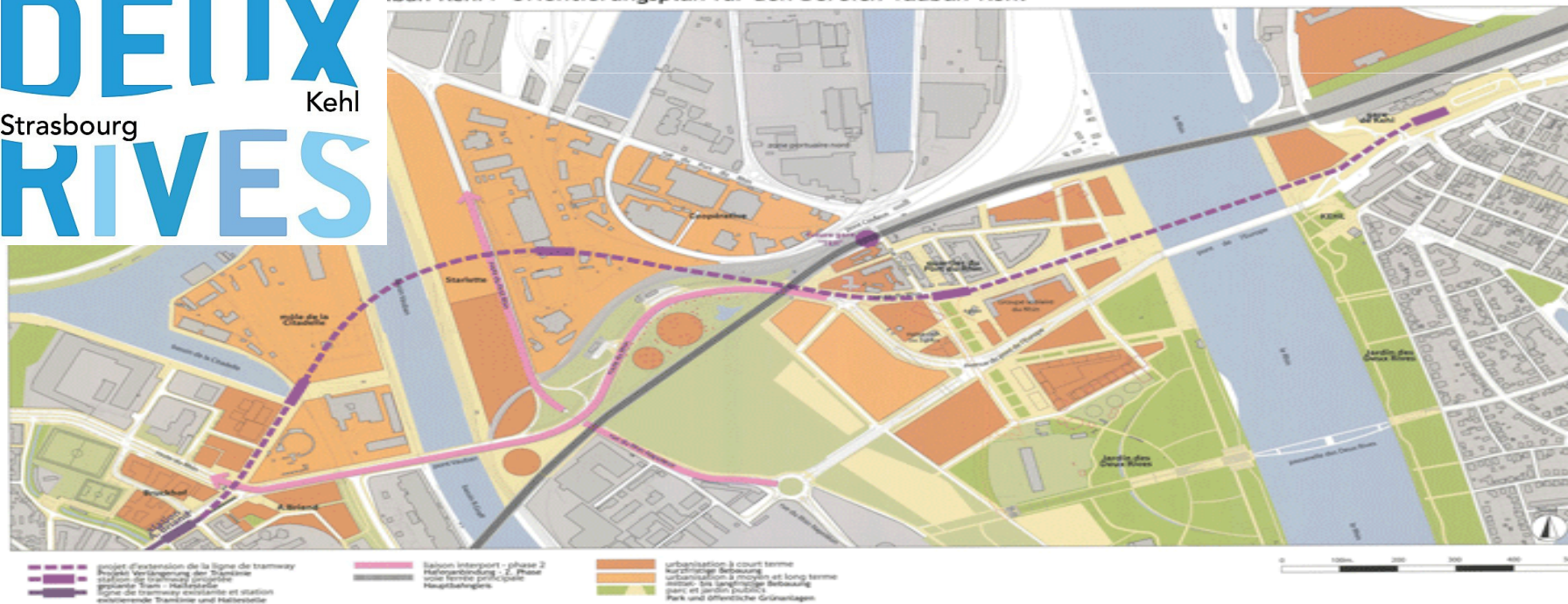


8. Urban development

- ▶ « Two Banks » project : revitalization of the West-East urban axis from Strasbourg to Kehl (sustainable housing, soft mobility, business incubators, tram extension to Germany..)

DEUX
Strasbourg
RIVES
Kehl

Strasbourg-Kehl / Orientierungsplan für den Bereich Vauban-Kehl





9. Tramwayline Strasbourg-Kehl

- Extension of the French tram network in Germany (2015)
- Construction of another Rhine bridge

Brücke mit oben liegendem Tragwerk:
Variante Hängeseilbrücke



10. First encouraging results

- ▶ **Despite of an institutionnal building slowed off by juridical and political questions (place of national States, staff recruitment), the EGCT was recognized in contracting processes :**
 - **Representation in INTERREG IVA Programm,**  
 - **Identified in the Regional Programming Contract (CPER),**
 - **Integrated in the monitoring comitee the Metropolitan Pole of Strasbourg-Mulhouse,**
 - **Integrated in the preparation of the next Contract for supporting Strasbourg - European capital**

11. Expectations for the future

- ▶ **Confirm the place of Eurodistricts and EGTC in the next Operational Programmes (not only INTERREG) with a global and not only sectorial approach**

- ▶ **Extend the eligibility and the recognition of EGTC as managing instrument in the next EU programming period :**
 - **Contracting capacity for all EU-fundings**
 - **Full commitment in joint action plans**
 - **Management and implementation of ITI**

- ▶ **The EGCT as part of the European multi-level governance : overcome the gap between being beneficiary and actor**

12. Last word

Thanks very much for your attention



**and see you on
www.eurodistrict.eu !**

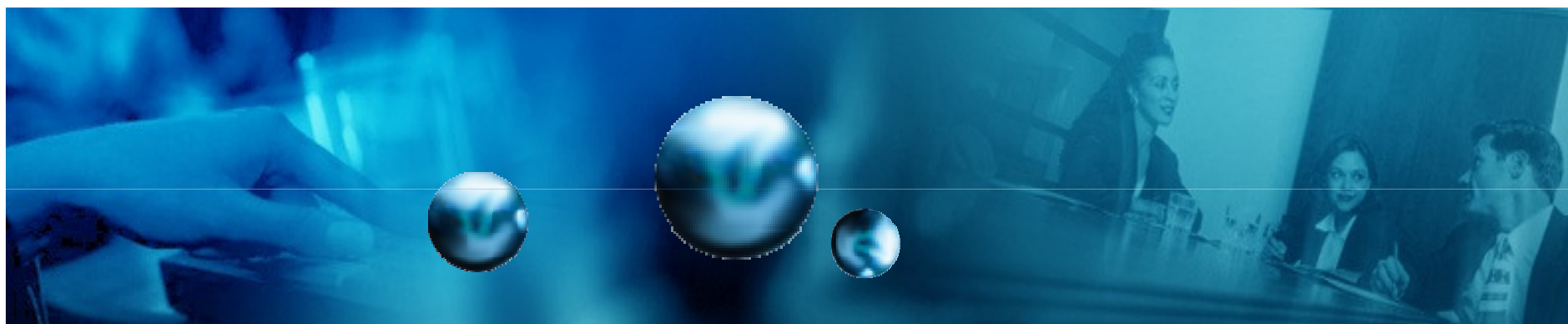
Example 2: EGTC Pons Danubii (HU-SK)

Zoltan Bara

Director, EGTC Pons Danubii



Pons Danubii EGTC



Pons Danubii Korlátolt Felelősségű Európai Területi Együttműködési Csoportosulás
Európske zoskupenie územnej spolupráce Pons Danubii s ručením obmedzeným
Pons Danubii European Grouping of Territorial Cooperation Ltd
www.ponsdanubii.eu



Content

1. Founding our EGTC

2. Mission

Members

4. Development plan - Projects



pons danubii



Founding our EGTC

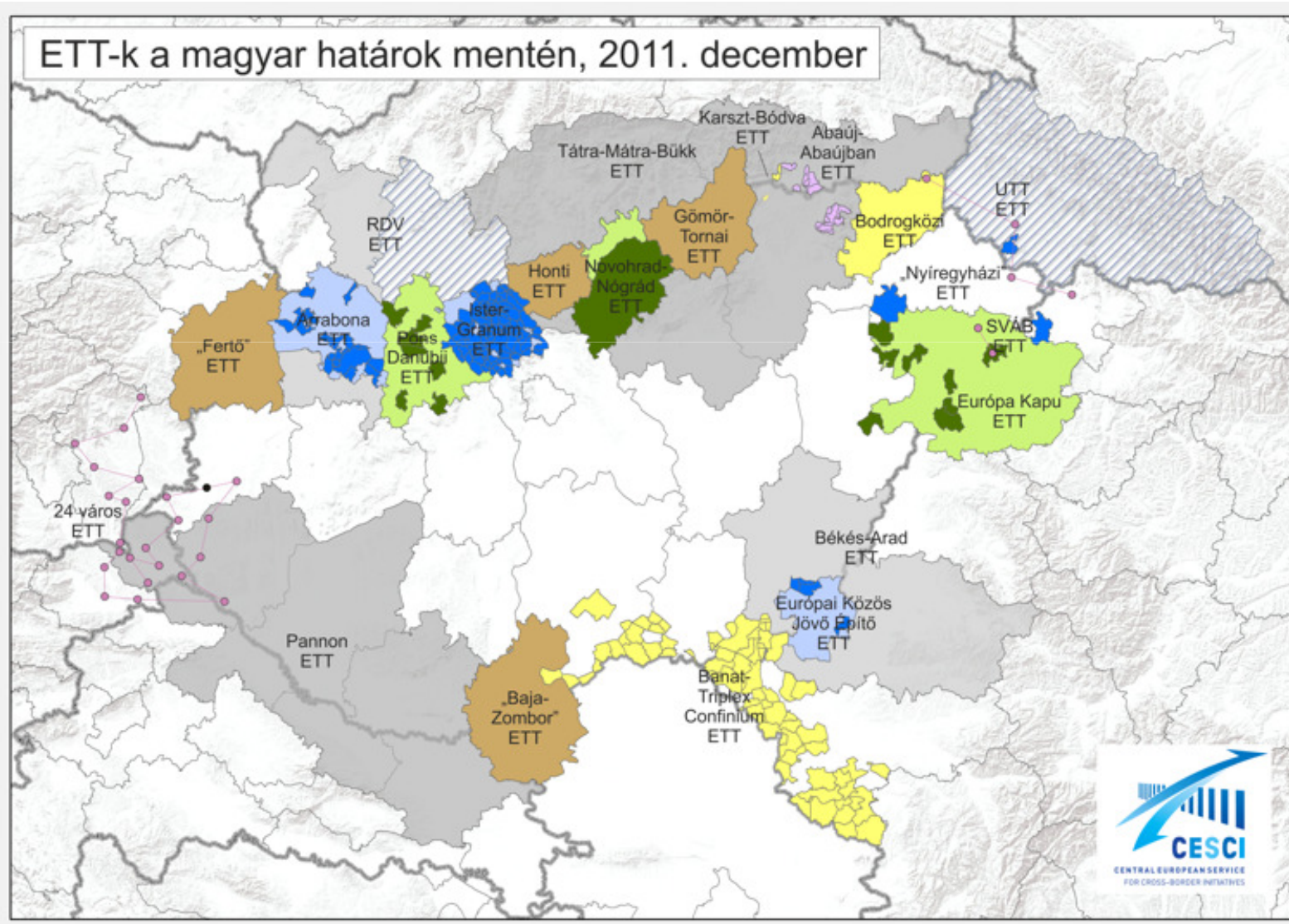
- Initiative of the Mayor of Tata
- Twin towns
- Komárom - Komárno
- Kisbér - Kolárovo /Gúta
- Tata - Nové Zámky / Érsekújvár
- Registration process in SK
- Zákon SR EZUS 90/2008 Z.z.
- Registration process in HU



pons danubii



EGTC map Central Europe





Members



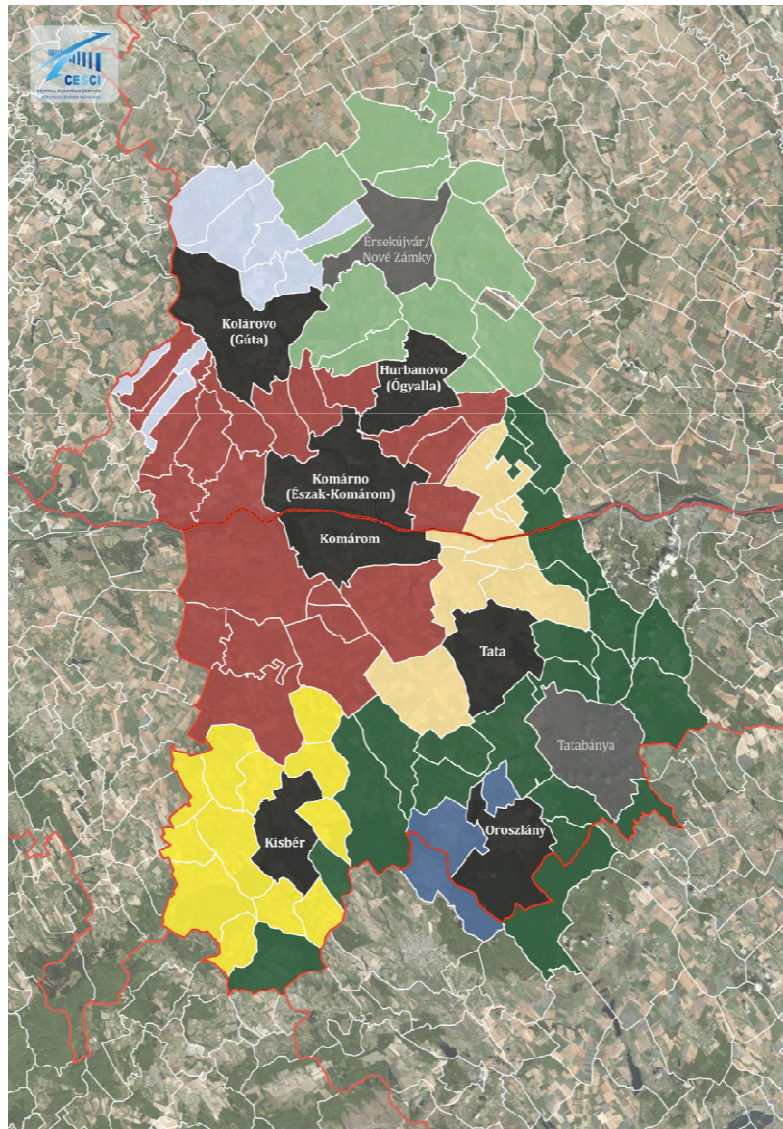
Hungary:

Kishér
Komárom
Tata
Oroszlány

Slovakia:

Hurbanovo
Kolárovo
Komárno

Impact of towns in the region

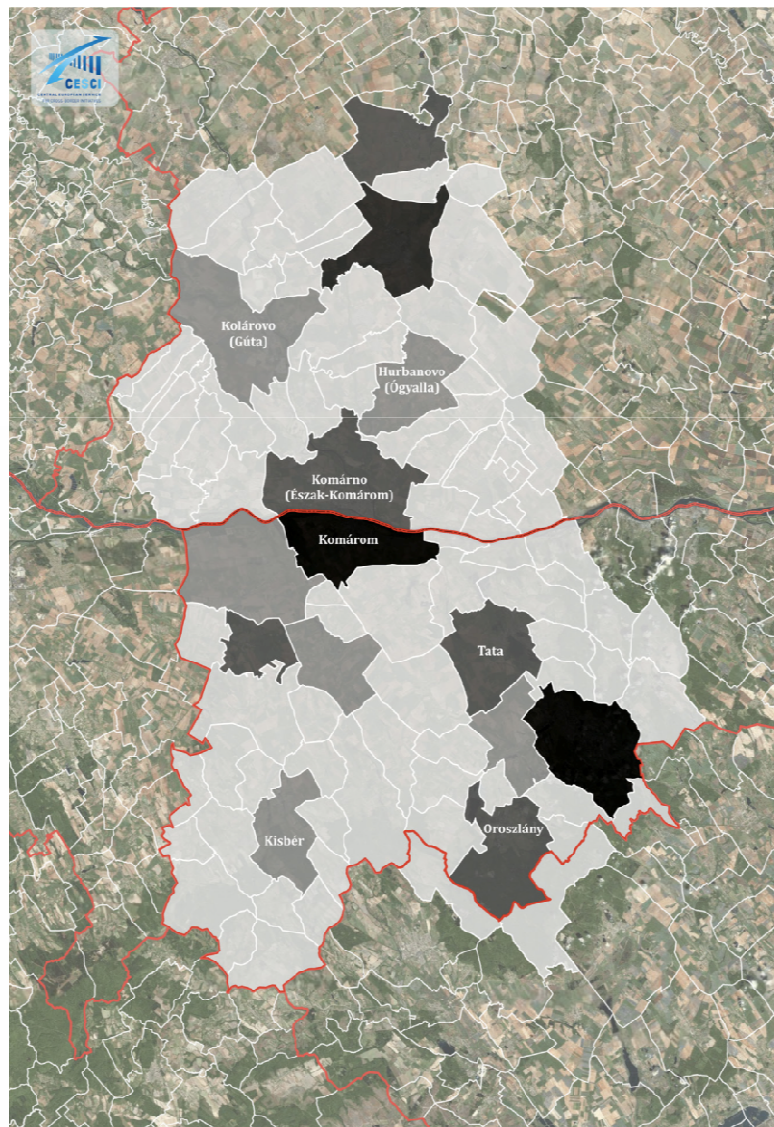


A Pons Danubii EGTC
központjainak
elméleti vonzáskörzete
légvonal távolság és a 2008-as
népességszám alapján

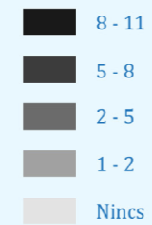
- Oroszlány elméleti vonzáskörzete
- Tatabánya elméleti vonzáskörzete
- Tata elméleti vonzáskörzete
- Kisbér elméleti vonzáskörzete
- Komárom és Észak-Komárom (Komárno) elméleti vonzáskörzete
- Gúta (Kolárovo) elméleti vonzáskörzete
- Érsekújvár (Nové Zámky) elméleti vonzáskörzete
- Pons Danubii térség egyéb fontos központjai
- Pons Danubii tagjai



Larger companies in the region



„Nagy” vállalkozások (250 fő <)
száma a Pons Danubii EGTC
térségében
(2008)





Mission

- strengthening cross-border cohesion
- common strategic developments
- transport,
- economy, labour market,
- tourism,
- energy - renewable energies
- culture,
- health care,
- education,
- cooperation of public and private institutions,
- sport,
- water





Development plan - Projects



Health care



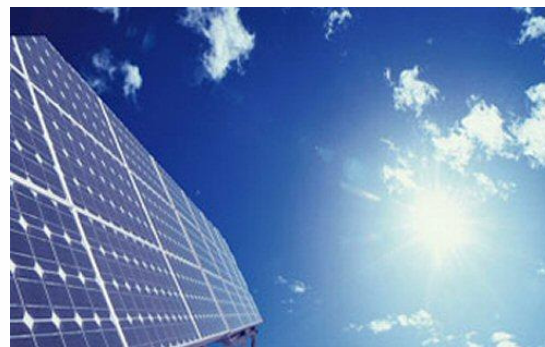
Labour market



Culture



Tourism



Renewable energies



Cycle roads

Example 3:

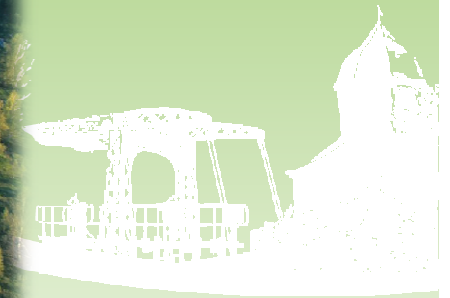
A nature park involved in cross-border projects
the Scarpe-Escaut Regional Natural Park (FR)

Michel Marchyllie

Director of the Scarpe-Escaut Regional Natural Park

25th June 2012, A Coruña

Tools of cooperation in the Hainaut Cross-border Nature Park



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du Hainaut



A nature park in the French-Belgian border



Parc
naturel
régional
Scarpe - Escaut



PARC
NATUREL DES
PLAINES
DE L'ESCAUT



Current governance of the cross-border Park

POLITICAL

- Cross-border committee (3/year)
- Cross-border general assembly (1/year)

TECHNICAL

- Management meeting (1/month)
- Coordination meeting (2/year)
- Team meeting (1/year)
- Daily work between staff of both parks



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du Hainaut

Steps for a cross-border management plan

2005



Deliberation deciding the construction of a cross-border management plan by Scarpe-Escaut Regional Nature Park and Escaut Plains Nature Park committees

2006



Diagnosis of the trans-boundary territory

2007



Definition of cross-border park challenges by French and Belgian elected representatives

2008



A common **strategy** is shared by elected representatives of both parks

2010

Approval of **Cross-border Management Plan**



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du Hainaut



Other cooperation tools

CROSS-BORDER LANDSCAPES PHOTO MONITORING

- To study landscapes evolution through pictures in order to apply conservation actions and to make inhabitants aware of landscapes issues.



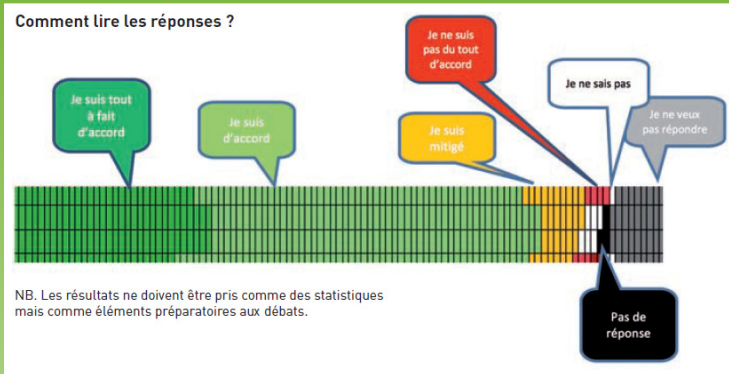
CROSS-BORDER ECO-CITIZENSHIP

- To increase children awareness about nature issues and the fact that environment processes have no boundaries.



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du Hainaut

Other cooperation tools



QUESTIONNAIRE ABOUT CROSS-BORDER TOPICS

- To get the points of view of Hainaut Nature Park stakeholders by questioning more than 100 local and regional politicians and project managers.

FIREWOOD SECTOR

- To promote the use of local wood as fuel for heating buildings of cross-border territory linking producers and consumers.



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Hainaut Nature Park future prospects

-Towards an EGTC structure?



-Which function for INTERREG in structure cooperation?

Towards an integrated INTERREG project?



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Thank you



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du Hainaut



**2nd pannel: : Technical inputs from European
Commission, EU Networks and national
administrations**

Technical input 1: DG REGIO

José Antonio Ruiz de Casas

DG REGIO, European Commission Expert



FIRST CONGRESS ON SMART COOPERATION

« Territorial Cooperation fostering European Integration:
Cities and Regions linking across borders »

Cooperation: from tools to frameworks

José A. Ruiz de Casas, EC-DG REGIO

La Coruña, 25th June 2012

Disclaimer: This presentation does not constitute a formal communication and may not be taken to represent an official position of the European Commission.



Index

I. Point of departure: expectations versus reality

II. Inter-institutional discussion: some proposals

III. An uncertain balance

IV. The Pit and the Pendle: several threats and one solution

V. Solution proposed: beyond European Territorial Cooperation, cooperation frameworks



Point of departure: Expectations

EGTC: “proposed to provide a way to operate across borders”
(implement programmes and projects)

- Commission Report on EGTC (July 2011): “The opportunities could be exploited more widely”
- Commission proposal: amendments “to remove obstacles”
- **Flexibility, Clarity and Continuity.**



Point of departure: Reality

EGTC has been used “inter alia” for

- Planning development strategies;
- Operating facilities of common interest;
- Providing a locus for multi-level cooperation;
- Ensuring the visibility and durability of cooperation going **beyond** ETC programmes



Inter-institutional discussion

Some proposals

Dialogue between “reality and expectations”:

- Raising awareness among the different services of the European Commission,
- Support the macro-regional strategies,
- Develop the external dimension
- Encouraging public-private partnerships,
- Specific conditions/support:
 - Eligible bodies in the main EU policies
 - Favourable tax conditions



An uncertain balance

❑ EGTC:

➤ Voluntary basis versus privileged instrument

❑ Cooperation Tools

➤ Tools versus policies

❑ Beyond cooperation tools



The Pit and the Pendle: several “threats” and one solution

- In the Partnership Contracts
 - ✓ Integrated approach to territorial development setting out the **mechanisms and arrangements**
- In the Operational Programmes:
 - ✓ **Community-led local development** (art. 28-31 CPR)
 - ✓ **Integrated Territorial Investments** (art. 99 CPR)



The Pit? Community-Led Local Development

- focused on **specific sub-regional territories**
- **community-led**, by local action groups composed of representatives of **public and private local socio-economic interests**
- Carried out through **integrated and multi-sectoral area-based local development strategies**



The Pendle? Integrated Territorial Investment

- For **territorial based strategies** requiring integrated investments under **more than one priority axis or operational programme**
- Can be **implemented by a Managing Authority**, or an **intermediate body** (e.g. local authorities, regional development bodies, NGOs...**FILL THE BLANK**)



Solution proposed: Beyond ETC, cooperation frameworks

- In the Partnership Contracts
 - **Integrated approach** to territorial development setting out the **mechanisms and arrangements**

 - **Principles for goals and means**
 - Partnership
 - Multi-Level Governance
 - Independency
 - Proportionality



Solution proposed: Beyond ETC, cooperation frameworks

- **Cooperation as a process**
 - **Underlying EU Regional Policy**
 - **Underlying the EU 2020 Strategy**

**From cooperation tools to cooperation
frameworks**



European
Commission

Updated information on preparation 2014-2020

http://ec.europa.eu/regional_policy/what/future/index_en.cfm

antonio.ruiz-de-casas@ec.europa.eu

**THANK YOU VERY MUCH FOR YOUR
ATTENTION!**

Technical input 2: URBACT

Eddy Adams

Thematic Pole Manager at URBACT

The URBACT II Programme

CECIN Conference, 25th June 2012



Connecting cities
Building successes



Programme overview

URBACT II

- **ETC programme funded through EU and Member States**
- **56 city networks involving 300+ cities and 5,000+ active participants across 29 countries**
- **2 Priority axes – 1) Cities, Engines of Growth and Jobs NS 2) Attractive and Cohesive cities**
- **Balanced partnership model – Convergence and Competitiveness**
- **Primary focus on cities but previous support for city network projects (EGTC)**

Tools: Key Features of the URBACT method

URBACT II

- **Role of the Lead Partner and Lead Expert**
- **The Baseline study (State of the Art, Profiles, Synthesis)**
- **Two stage process – Development and Implementation**
- **The Local Support Group**
- **The Local Action Plan**
- **Capitalisation activity**

Grazie Thanks
Danke **Merci** Gracias
Ευχαριστώ multumesc
Takk dziękuję dakujem hvala
Obrigado dziękować
tänan kiitos köszönöm aciu
Tack děkuji paldies
nizžik ħajr dank u wel

Presentation of a draft contribution Containing the policy recommendations

Olivier Denert

Secretary General of the Mission Opérationnelle
Transfrontalière

Recommendation 1

Develop evidence base within cross-border regions, so as to monitor their development, with the support of Operational Programs and EU/Member States statistical offices.

Recommendation 2

Support these legal tools through integrated territorial approaches in cross-border programs (ITI, local development...), involving citizens, civil society, economic partners, etc.

Recommendation 3

Give a sound basis for governance of cross-border projects and territories, with appropriate legal tools such as EGTCs, etc.

Recommendation 4

Develop capitalization and transfer of thematic and territorial cross-border good practices with the support of EU network programs (Urbact, Interact, ESPON, Interreg C...).

Discussion with the audience

Animated by

Olivier Denert

Secretary General of the Mission Opérationnelle
Transfrontalière